

Chief Executive Officer's Address

GRI 2-22

Dear Friends,

With each passing year, the digital environment grows more complex, threats become more diverse, and the dependence of individuals, businesses and governments on technology deepens. In light of this, it is particularly important for us to respond to emerging challenges and to expand opportunities for the secure development of the digital world. The approach underpinning our work remains unchanged: true security can only be achieved through Cyber Immunity.

For nearly three decades now, Kaspersky has been developing information security technologies that enable both individuals and organizations to benefit from digitalization and grow without unnecessary risk.

Kaspersky continues to expand, strengthen its expertise, and broaden its international presence: today we have companies in more than 30 countries, protecting organizations and users in more than 200 countries all over the world. In August 2024, our office in Bogotá began operations to become our third in Latin America, and at the end of 2025 we further strengthened our presence in Southeast Asia by opening a new representative office in Vietnam. During the reporting period, new Transparency Centers were also opened in Turkey, South Korea and Colombia. For us, these steps mean that more customers around the world gain direct access to our expertise, technologies, and principles of openness.

This growth reflects not only the scale of our business, but also the scope of our responsibility: the broader our geographic presence and the greater the number of customers relying on our technologies, the higher the expectations placed upon us in terms of reliability, transparency, and quality of protection. The foundation of

this remains our technologies, our international expertise, and our continuous readiness to adapt our approach in response to an evolving threat landscape.

Our product portfolio continues to evolve in line with the needs of the digital world. By the end of 2025 it comprised 43 products. We are consistently expanding our ecosystem of solutions for home and business users, for industrial enterprises and critical infrastructure, and for organizations requiring systemic resilience against a wide range of threats.

We place particular emphasis on developing the industry's human capital. We continue to invest in digital education, and to engage with school pupils, students, young professionals, and experienced specialists. Kaspersky collaborates with approximately 200 universities across 45 countries – including more than 70 institutions in Russia and the CIS. This forms part of our long-term contribution to the resilience of the entire industry: a strong digital environment begins with skilled professionals capable of designing, implementing, and securing the technologies of the future.

In recent years, artificial intelligence has emerged both as a new challenge and as an opportunity for our world, alongside the need for its responsible development and use. We have long applied such technologies in our own products and research; however, today it is essential not only to enhance their capabilities, but also to establish principles for their safe use. In December 2024, at the United Nations Internet Governance Forum in Riyadh, we presented our guidelines for the secure development and deployment of artificial intelligence systems. Their purpose is to help organizations take cyber risks associated with such technologies into account and to mitigate them

at the design and implementation stages. Kaspersky has also joined the Russian Artificial Intelligence Alliance, which supports the responsible development of technologies, as well as the United Nations Industrial Development Organization's Global Alliance on AI for Industry and Manufacturing.

At the same time, sustainable development for us extends beyond the technological agenda. We continue to advance all key areas of our strategy: strengthening cyber resilience, investing in innovation, enhancing transparency and business ethics practices, reducing our environmental footprint, supporting our employees, and contributing to societal development.

Today, it is clear to us that security cannot be regarded as a state that is achieved once and for all. It must be continuously developed, strengthened, and made accessible across industries, regions, and user groups. This is how we understand our mission: step by step, to expand the space in which people and organizations can confidently use digital technologies, grow, and build the future.

On behalf of Kaspersky, I would like to thank our employees, partners, customers, and all those who share our values for their trust, professionalism and willingness to move forward together with us. I am confident that only by combining expertise, responsibility, and openness can we make the digital world truly secure and sustainable for all.

Eugene Kaspersky
CEO, Kaspersky

